



Chelmsford City Council Cabinet

15 November 2022

Capital Programme Monitoring and Update

Report by: Cabinet Member for a Fairer Chelmsford

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Purpose

- a) To report the latest capital monitoring position.
- b) To provide an update on the approved Capital Schemes and variations in cost which have been identified to date.
- c) To provide an update on the approved Asset Replacement Programme for 2022/23 and 2023/24 for variations in cost and timing which have been identified to date.
- d) To approve additional budgets identified to date.

Options

To either approve or not approve the recommendations.

Recommendations:

The Cabinet is requested to:

1. approve the proposed increase of £0.051m in the capital scheme programme, shown in **Appendix 1** and detailed in paragraph 6.3 of this report;
2. approve the proposed changes to the Asset Replacement Programme for 2022/23 and 2023/24 as shown in **Appendix 3**, the increase in scheme costs

of £105k in 2022/23 identified in paragraph 7.3 and the rephrasing of spend from 2022/23 of £992k in paragraph 7.3; and

3. to note that there will be a request for £1.1m additional budget, as shown in **Appendix 1**, to be approved by an urgency decision by the Chief Executive using his delegated authority under paragraph 3.4.2.7 of the Constitution and agreed by Cabinet at the meeting held 18th October 2022.
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1. Background

- 1.1. The Council has a long-established process of preparing formal monitoring reports comparing its forecast expenditure and income with the approved estimate and reporting these to Management Team. These reports are also supplied to Cabinet Members.

2. Introduction

- 2.1. Capital Expenditure relates to the acquisition or enhancement of assets which have a useful life in excess of 12 months, are charged to the Council's balance sheet and shown as fixed assets (a fixed asset being an item that can be in use for more than one year). To be an enhancement, the expenditure on the asset must lengthen substantially the useful life of the asset, increase substantially the open market value or increase substantially the extent to which the Council can use the asset.
- 2.2. Revenue costs are ongoing. They are incurred to run an asset or to provide a service.
- 2.3. The programme as reported to Cabinet in October is financially stressed by higher inflation and interest rate costs. Key variances were reported to Cabinet and this report identifies a lower level of variation in forecast costs compared to approved budgets than would be expected.
- 2.4. The report is made to ensure continued good governance by providing members with sight of the programme.

3. Capital Programme

- 3.1. The capital programme is split between larger schemes (works, improvements and refurbishments) and an asset replacement programme.
- 3.2. Services submit bids annually for schemes to be added to the capital programme. The schemes should add value to the organisation, provide

revenue savings or additional income, move forward “Our Chelmsford” objectives or have statutory health and safety implications.

- 3.3. The asset replacement programme is required to maintain the existing level of service delivery by ensuring there is provision to replace items of equipment and vehicles on a regular basis. Approval of individual items is on an annual basis.

4. Capital Reporting

- 4.1. A ‘Capital Programme Update’ report is taken to Cabinet/Council in January/February and a ‘Capital Programme Update and Outturn’ report is taken to Cabinet/Council in June/July each year. Additional reports may be taken to Cabinet as required throughout the year. Reports are also taken to Audit and Risk Committee during the year.
- 4.2. It is important to closely monitor capital expenditure as this allows judgements to be made on the Council’s cash investments and internal/external borrowing costs. If a large scheme is likely to be delayed, this will provide an opportunity to invest the money until it is required, therefore increasing interest earnings or delaying the requirement to borrow if resources are low.

5. Methods of Approval

- 5.1. New schemes submitted by services are assessed by Management Team, reviewed by Cabinet and, if appropriate, recommended for approval by Council in February each year.
- 5.2. During the year, approval can be sought for further schemes or extensions to existing ones, via supplementary approval or the use of urgency letters depending upon the level of expenditure required. An urgency letter is where the Chief Executive, in consultation with the Leader of the Council, exercises his delegation to authorise additional expenditure, on the grounds of urgency.
- 5.3. When schemes are approved, they are added to the capital programme and monitored throughout the year.
- 5.4. The budgets shown in this report were approved at the July Council and also include any additional schemes or increased scheme costs approved by delegation since that date.

6. Capital Schemes (Appendix 1)

- 6.1. Monitoring Against Latest Approved Budget – Reported to Council July 2022 **Appendix 1**, shows the overall capital spend information as at the 14th October 2022 and provides the latest forecast expenditure for the ongoing scheme

costs, £111.262m. It shows that £38.981m of expenditure has been committed to date which leaves a balance of £72.281m.

6.2. **Appendix 1**, shows that four new schemes have been added since the last report made to Council in July 2022.

- Scheme number 17 – £3.59m Strategic Property Purchase. This was approved by Council in July 2022.
- Scheme number 42 – £0.35m for the outdoor track and external upgrades to facilities at Chelmsford Sport and Athletics Centre (CSAC). This was approved by Cabinet in October 2022. The additional spend is to be partially funded by S106 contributions estimated as £0.3m.
- Scheme number 63 – £4m contribution to be made to Essex County Council (ECC) towards the cost of the improvement works at the Army and Navy Roundabout. This was approved by Council in July 2022 and will be fully funded from CIL.
- Scheme number 64 – £1.5m contribution to be made to ECC towards the cost of improving cycling and walking connectivity in East Chelmsford. This was approved by Council in July 2022 and will be fully funded from CIL.

It also shows where existing schemes have had increases to the approved budgets.

- Scheme number 1 – Theatres' Modernisation. £0.5m was approved by Cabinet in October 2022.
- Scheme number 47 – Public Realm Tindal Square. £0.485m was approved by Cabinet in October 2022. An application for additional grant funding has been made to SELEP. There are also additional S106 contributions which can be used to limit the amount of CCC resources/CIL required to fund the increased cost if the grant from SELEP is less than requested.

6.3. Following the above approved variations, **Appendix 1** shows that there is a net reduction to the budgets of £2.495m.

The table overpage provides a summary of the net reduction £2.495m variation and under whose authority any approval of additional funding will be considered. The items identified as Cabinet totalling £0.051m need approval.

Approved Budget	£112.831m	Approval Required by
Changes from Approved Budget below:		
See Appendix 1 scheme number 9 – Refurbishment of Commercially Leased Property. A request was made at October Cabinet to agree to this increase. As it is in excess of £1m, approval will require an urgency decision. The returned tender is much higher due to current construction market conditions.	£1.100m	Urgency
See Appendix 1 scheme number 12 – Homelessness Initiatives Hostel Expansion. The cost of this scheme has increased as there have been additional costs for fees.	£0.040m	Cabinet
See Appendix 1 scheme number 17 – Strategic Property Purchase. A decision has been taken to withdraw from this acquisition.	-£3.590m	Approval not Required
See Appendix 1 Scheme number 25 – Chelmer Park Pavilion Roof. The initial quote for the works included an area for which the Council are not responsible. This has resulted in a reduction in price for the scheme.	-£0.050m	Approval not Required
See Appendix 1 Scheme Numbers 61. The CIL Panel has agreed to additional CIL contributions for Green Initiatives.	£0.005m	Cabinet
See Appendix 1 Scheme Number 27 and 29 – Minor variations increases in scheme cost	£0.006m	Cabinet
Other variations to be noted – reduction in budget therefore no approval required.	-£0.006m	Approval Not Required
Total Proposed Budget	£110.336m	

Appendix 2 provides narratives for those variances in excess of £25k, against the Latest Approved Budget.

Appendix 1 shows total expected spend in 2022/23. There has been £28.9m of spend deferred from 2022/23 to later years. This is beneficial to the Council in terms of use of resources and enables the Council to invest the money until it is required. The adverse effect could be that there are delays to income-generating schemes where delays in spend could equate to a delay in receiving additional income or service delivery benefits are not realised until

later. The impact of this deferred spend will be included in the 2023/24 revenue budgets.

6.4 Progress Report for Those Areas of Risk Previously Identified and Reported

The schemes shown below were previously identified as areas where either the costs may change or completion dates would not be achieved. Latest updates are shown in bold. Previously reported information on risks is shown in italics underneath with the oldest shown first.

6.4.1 Feasibility Studies and Design Works

It should be noted that the capital programme includes a number of feasibility studies and design works. There is a financial risk with such schemes that needs to be noted. Any capital scheme where costs are incurred but the scheme is not completed is likely to result in costs being re-classified from capital to revenue. The Council would have to use Revenue Reserves to meet such costs.

6.4.2 Chelmsford Flood Resilience Programme

Update – Following the withdrawal of the Environment Agency (EA) scheme at Margaretting, the budget and any new proposals will need to be reviewed by Council. A grant payment of £103k has been made to the EA from S106 contributions held for the delivery of new measures being developed through the Chelmsford Flood Resilience Partnership. There is uncertainty as to when any proposed scheme would commence and when resources would be incurred.

6.4.3 Riverside Ice and Leisure Centre Scheme - Elevations

Update – This budget was approved with a delegation for Cabinet to approve the final scheme. One of the planning conditions imposed on the Riverside re-development required a ‘comprehensive re-cladding of the existing ice rink and sports hall structure’ that had been retained. This scheme has been delayed as the design needs to be developed in conjunction with the development of the site next to the centre which is still in planning stages. The risk is in relation to the timing and potential spend. The budget was originally approved in 2020.

6.4.4 CIL Grant Sutherland Lodge Refurbishment

Update – Following a recent follow up by the service manager, NHS England have submitted their business case and it is currently being reviewed to ensure it meets the conditions for the grant to be released. This scheme was originally approved in July 2017.

6.4.5 Theatres' Modernisation – Front of House and Bars

Update – A report was taken to Cabinet in October to approve an additional £500k to cover the increased cost of works. This scheme has faced significant pressures both on the programme and budget. There was always a risk with the original budget provision as it was approved prior to the full cost of the scheme being identified and the current economic environment has exacerbated increasing costs. Supply issues and unforeseen works have resulted in an extended programme for the project which has impacted on the theatres' programme of shows and resulted in the cancellation of the pantomime and rescheduling of shows.

Previously Reported History

“A bid was submitted and the budget approved in February 2021. A full scope of works is currently being prepared which will include complete internal refurbishment of the foyer area, bar and toilets in both theatres. There is currently no approved scheme and a delegation is in place for release of the budget. In the current climate, there is considerable volatility associated with construction and material costs and the Council is aware that several suppliers are reporting shortages of materials and some material prices have risen sharply. There is a risk of further increases in material and construction costs before the scope of works is completed and tenders are received. The level of increases in material and construction costs is difficult to predict with certainty but increasing the budget should ensure the quality of refurbishment can be maintained and provide more cost assurance.”

“Until the scope has been finalised and tenders for works returned, there is a continuing risk that this scheme could overspend. “

6.5 Additional areas of Risk Identified

Chelmer Waterside Infrastructure

An update on this scheme was reported to October Cabinet as part of the Financial Update report. There is significant risk that this scheme will require additional budget to complete all elements, currently forecast by external consultants as an additional £5m-£9m. Any request for additional budget will not be made until there is more certainty with the costs and the potential gains the Council can expect to generate from the scheme.

Enabling Lockside Growth Area

The forecast completion date for this scheme is regularly reviewed as it is heavily reliant upon third parties. The budgets have been deferred to 2023/24 but there is a risk that this could slip further.

Delayed or Deferred Schemes

Budgets for schemes can be prepared well in advance of schemes commencing, in many cases at least a year if not longer. With current inflation, the delay between the budget request for approval and the actual quotes for works can lead to insufficient budget provision. There is a considerable risk that many of the approved budgets in the programme for which schemes have not commenced will be understated. When the cost of a scheme is known then the business case will be reassessed to ensure value money is still achievable.

7 Asset Replacement Programme (Appendix 3)

7.1 The Asset Replacement Programme, although forecast over a number of years, is only approved on an annual basis at February Council. Due to the long delivery lead-in times for some of the more specialist vehicles and equipment, a decision may be taken to approve certain budgets earlier in the process to allow for orders to be raised.

7.2 **Appendix 3** includes asset replacements included since the last report made to Council in July 2022, £6k. This is for essential replacement plant at the Retail Market.

7.3 Monitoring Against Latest Approved Budgets

Appendix 3 shows that the proposed budget for 2022/23 asset replacements is £5.029m compared to the approved budget of £6.013m. This is a net reduction of £0.984m or 16.4%. The table below provides a summary.

Approved Budget 2022/23 Changes required to Approved Budget below:	£6.013m	Approval Required By
Proposed Change in scheme phasing from 2022/23 to 2023/24 and later years. For detail, see Appendix 3 2022/23 column 'Change in Scheme Phasing'.	-£0.992m	Cabinet
New asset proposal, see Appendix 3 scheme 31 Sports Equipment, Floodlights and Irrigation – Drainage Beaulieu Park Pitch, budget requested as works will be undertaken at the same time as the scheme for the conversion of tarmac court to 3G pitch.	£0.013m	Cabinet
New Proposal, see Appendix 3 scheme 50 Recycling Material Recycling Facility (MRF) following service major parts need to be replaced.	£0.030m	Cabinet

New Proposal, see Appendix 3 scheme 60 PLACE Grants and scheme 54 Remaining Independent Assistance (RIA) Grants – fully funded.	£0.029m	Cabinet
Increase in Cost, see Appendix 3 scheme 54 Healthy Home Loans. Additional loan applications.	£0.019m	Cabinet
Increases in Asset Replacement Cost, see Appendix 3 lines 5, 6, 18, 25, 30 and 40.	£0.014m	Cabinet
Reduction in Cost See Appendix 3 Schemes 1 and 2 Digital Services – budgets removed from capital as now updated with annual licences which do not qualify as capital spend.	-£0.045m	No Approval Required
Reduced demand see Appendix 3 scheme 1 Digital Services – number of plotters reduced.	-£0.040m	No Approval Required
Reduction in Asset Replacement Cost and demand, see Appendix 3 lines 12, 47, 49. As budget reductions no approval required.	-£0.012m	No Approval Required
Total Forecast Outturn 2022/23	£5.029m	

7.4 **Appendix 3** shows that the forecast budget for 2023/24 asset replacements is £0.784m compared to the approved budget of £0.200m. This is a net increase of £0.584m and is due to the asset replacements being delayed from 2022/23 until 2023/24 and later years as shown in the table overpage. Additional replacements for 2023/24 will be taken to Council for approval in February 2023.

Approved Budget 2023/24 Changes required to Approved Budget below:	£0.200m	Approval Required By
Change in scheme phasing from 2022/23, see table above (£408k deferred to later year)	£0.584m	Cabinet
Total Current Proposed Budget 2023/24 (Full programme for 2023/24 will be approved at February Council)	£0.784m	

7.5 **Appendix 4** provides narratives for those variances in excess of £25k for 2022/23 and 2023/24 against the Latest Approved Budget.

7.6 Cabinet approval is required for those replacements where there is an increase in budget (shown in 7.3 and 7.4 above).

7.7 Areas of Risk

The following asset replacements were previously identified as areas where either costs may change or completion dates would not be achieved. Updates are shown in **bold**. Previously reported information on risks is shown in Italics underneath with the oldest shown first.

2022/23 Asset Replacement Programme

7.7.1 Mandatory Disabled Facility Grants (DFG), Healthy Home Loans (HHL) and Remaining Independent Assistance Grants and Loans

Update – The grant received in 2022/23 is £1.102m. The approved estimate for spend is £600k which includes £95k for salaries and an Occupational Therapist at ECC to process the applications.

In 2021/22 £618k was spent on DFG grants and salaries and an additional £54k of the grant was used to fund Discretionary Grants and Loans through the Discretionary Assistance Policy.

The current balance of unspent grant held at 31/3/2022 has increased to £2.2m. There are restrictions on what the grant can be used for, and any qualifying spend must meet the definition of capital. There is a risk that any unspent grant will need to be returned as this is a condition of the grant award. For a number of years, it has been very challenging to spend the grant.

To date, 54% of the £600k budget has been committed this year. The risk remains that the spend on DFG could be lower than the forecast £600k budget; if this is the case, there will be a further amount of under-utilised grant. It is highly likely that there could be a further £400k underspend against the grant received.

Previously Reported History

“Underspending of DFG budgets is a countywide issue, CCC are currently deploying extra resources including funding an Occupational Therapist and a Grants Case Officer in order to process as many applications as possible and maximise expenditure. The funding for these extra resources is from the DFG grant.”

Discussions have been held with ECC as to how any underspend of the grant could be used for projects that assist people remaining independent in their own home rather than returning the unspent grant. CCC has a joint memorandum of understanding with ECC through which the DFG funding

is allocated with the other Essex local authorities to broaden the application of the better care fund, to support, in particular, means by which people can have adaptations made to their homes more quickly to shorten their stay in hospital; provide improvements to their homes to reduce the risk of them being admitted to hospital and help with end of life care needs at home. This would not previously have been funded through the DFG. This initiative is restricted by the strict guidelines that only capital spends can be funded by the grant”.

The service has adopted a new discretionary policy which will add to the current Healthy Home Loans and it is the intention that funding from the DFG grant will be used towards these costs.”

“In 2021/22 CCC contributed to extra resources at ECC to try to speed up the assessment of applications. CCC also provided additional financial support through the discretionary assistance policy for the more expensive building work required for adaptations”

7.7.2 Vehicle Prices and Delivery

Update – Service managers continue to review prices and variations are reported. Prices and vehicle delivery times are expected to increase due to the economic environment.

Previously Reported History

“Prices are continually reviewed and often the reviews result in an increase in acquisition price for the vehicles and plant required.”

7.7.3 Electric Vehicles

Update – Services continue to investigate whether the replacement of current equipment and vehicles can be achieved using low-emission vehicles and when necessary additional budgets will need to be requested to achieve this. There will also be additional initial infrastructure costs such as electric charging points with the introduction of electric vehicles and there could also be revenue savings with the running costs of the vehicles.

Previously Reported History

“The Council has made a commitment to ensure its vehicle fleet is all low emission. This can be achieved by 2024 within the current replacement programme. However, where ultra-low emission (generally electric) vehicles are introduced, there will be a purchase price or lease cost premium. Whether this additional up-front cost can be recovered through lower running and maintenance costs will depend on the type of vehicle

and nature of its use. A case-by-case evaluation will be needed for each vehicle that could be replaced with an ultra-low emission variant”.

7.7.4 Digital Services Replacement Programme

Update – There is still uncertainty about the future of service delivery and the impact on office-based staff and those now working from home. The trend towards more homeworking may continue to impact on what is digitally required to support and enable operations within the Council which may result in further changes in budgets and phasing of spend. An accommodation strategy is being developed and this may impact on future requirements.

Previously Reported History

“There is still uncertainty in relation to whether costs will be capital or revenue and therefore the capital budget may be lower than currently forecast. The uncertainty is in relation to procurement decisions which will be made based on choosing the best option for the Council.

“There is still uncertainty around how the organisation will look moving forward, in relation to accommodation and home working and until this has been agreed it is difficult to predict the direction and level of spend required for future ICT replacements”.

“Due to the current situation with Covid there are a large number of staff now working from home. The trend towards more homeworking may impact on what is digitally required to support and enable operations within the Council which may result in a change in budgets and phasing of spend.”

7.7.5 December Cut-Off

To minimise the risk of underspending, orders for asset replacements have to be raised by the 2nd of December. This enables deliveries to be made by 31st March 2023 and therefore be accounted for in the current financial year. Any unspent budgets following the December cut-off date will be automatically rephased to the financial year 2023/24. These budgets will show as realignments in the January Cabinet report and reported as further underspends in-year.

Currently, services have raised orders and committed spend to the value of £3.260m which is 60% of the latest forecast spend. Service Managers should continue to monitor their budgets and advise where they consider they will not be able to make purchases before the cut-off date or where goods and services will not be received by the end of the financial year.

With some lead-in times being estimated up to 15 months, there is always the risk that orders placed in good time may not have deliveries by the 31st March.

7.8 Other Areas of Risk Impacting Capital Programme

7.8.1 Economy

Many service managers are now reporting increases in costs due to the price of materials, haulage and construction costs due to shortages, issues with supply and demand, and inflation. There is a risk that delays in schemes due to the availability of the construction industry could result in higher scheme costs than previously reported. Increasing interest rates could impact on the delivery of disposal/development schemes due to uncertainty associated to the future benefits of the schemes for the Council.

7.8.2 Net Zero Carbon Position

In order to achieve the Council's objective of net zero carbon by 2030, early feasibility studies would indicate that the future cost of replacing assets such as boilers etc. may be higher than a like-for-like replacement. This may also impact upon the timing of the spend as services are working on a 5-year programme and reviewing when assets should be replaced. When new schemes are being developed there are often additional costs involved with ensuring that schemes are developed to incorporate initiatives that will reduce energy consumption. These are often more expensive and could add to the cost of the scheme.

7.8.3 Business Cases

There are a number of schemes still awaiting development of business cases which may impact on the phasing of the schemes and the current approved budgets. Also, with the fast-changing economic climate it may be to the advantage of the Council to wait until there is more stability before making any decisions.

7.8.4 Identification of Funding

Some schemes have been approved on the basis of external funding being identified. If the funding is not realised, this may impact on the amount of Council resources required to fund the scheme and may even result in the scheme being withdrawn.

7.8.5 Project Timescales

Budgets for schemes can be prepared well in advance of schemes commencing, in many cases at least a year if not longer. With current inflation, the delay between the budget request for approval and the actual quotes for works can lead to insufficient budget provision. There is a considerable risk that many of the approved budgets in the programme for which schemes have not commenced will be understated. When the cost of a scheme is known then the business case will be reassessed to ensure value money is still achievable.

8 Conclusion

8.1 The Capital Schemes are forecast to spend £2.495m or 2.2% less than the latest approved budget. This is mainly due to the withdrawal of one scheme, £3.590m, for the purchase of land and buildings no longer considered to be beneficial to the Council's long-term objectives. It should also be noted that an additional £1.335m was approved by Cabinet in October 2022 within the Financial Update Report. There are risks associated with this forecast detailed in section 6.4 and 6.5 of this report.

8.2 The spend in 2022/23 on Asset Replacement Schemes is forecast to be £0.984m or 16.4% less than the approved budget. Some £0.992m of the variation is expenditure moving into 2023/24 and later years. This is a favourable position for the Council as the spend has been delayed and therefore the commitment of capital resources. There are risks associated with this forecast detailed in section 7.7 and 7.8.

8.3 The 2023/24 Asset Replacement Schemes are currently forecast as £0.784m. This is an increase of £0.584m against the approved budget. This increase is due to the realignment of budgets between years. The scheduled annual review for asset replacements in 2023/24 will be taken to Cabinet in January 2023 and, subject to Cabinet recommendation, on to Council in February 2023 for approval.

8.4 The Council has finite capital resources and it is looking increasingly likely that it will have to borrow to fund Capital spend. Increasing interest rates make the cost of borrowing (internal or external) more expensive and the use of existing resources currently held impacts the Council as funds used cannot be invested to earn interest at the higher rates on offer. Services should be encouraged to defer capital spend wherever possible as this is beneficial to the Council. The resourcing of the Capital Programme will be reviewed with the budget reports taken to Cabinet/Council in January/February 2022.

8.5 Within this report, the financial risks to the capital schemes are listed. There is a high risk that current forecast budgets will need to be increased for those schemes which are still at their development stage or have been deferred.

9 Recommendations

9.1 Cabinet is asked to approve:

- the increases in Capital Schemes costs, £0.051m;
- the increases to the Asset Replacements Budgets for 2022/23 £105k as detailed in this report. It is also asked to approve the realignment of existing budgets £0.992m from 2022/23 to 2023/24 and later years; and
- to note the £1.1m increase to Capital Schemes to be approved under Urgency decision.

List of appendices:

Appendix 1 Capital Schemes – For each capital scheme, a comparison of the budgeted expenditure against the Directors of Service forecast for the ongoing scheme.

Appendix 2 Capital Schemes Major Variations Narratives.

Appendix 3 Asset Replacement Schemes for 2022/23, a comparison of the budgeted expenditure against the Directors of Service forecast.

Also, the Asset Replacement Schemes for 2023/24, a comparison of the budgeted expenditure against the Directors of Service forecast.

Appendix 4 Asset Replacement Schemes Major Variations Narratives for the years 2022/23 and 2023/24.

Background papers: Nil

Corporate Implications

Legal/Constitutional: None

Financial: As detailed in report

Potential impact on climate change and the environment: None

Contribution toward achieving a net zero carbon position by 2030: As detailed in report some capital spend will help the Council towards achieving this corporate goal.

Personnel: None

Risk Management: None

Equality and Diversity: None

Health and Safety: None

Digital: None

Other: None

Consultees: Directors and Cost Centre managers

Relevant Policies and Strategies: Medium Term Financial Strategy

		CAPITAL SCHEMES			VARIATION IN TOTAL CAPITAL SCHEME COSTS					
					Latest Approved Budget - Approved July 2022 and Additional New Schemes Approved Since that Date		Latest Forecast Budget - Additional Requires Approval			
Net Expenditure to Date 21/10/2022		Original Approved Scheme Budget	Additional/ Reduced (-) Approved Budget	Latest Approved Budget	More/(Less) Than Approved Budgets	Proposed Budget		Scheme Scheduled to Complete on Time against Original Programme	Additional Budget Approval Narrative	
£000s	SCHEME DESCRIPTION	£000s	£000s	£000s	£000s	£000s				
	Connected Chelmsford									
2,265	1 Theatres' Modernisation	1,000	2,246	3,246		3,246		No	Approved at Council February 2021. Delegated authority to Director and Cabinet Member for Connected Chelmsford for a £1m budget. An additional £500k was approved November 2021. A further £1.246m was approved by Council in March 2022 following the return of tenders for the works. £500k approved Cabinet October 2022.	
11	2 Museum Roof Access Works Health and Safety	11		11		11		Yes	Approved Council February 2022. Delegated authority to the director to spend within the approved budget.	
	Fairer Chelmsford									
136	3 Land Development Site Investigations	365		365		365		Programming of works still to be determined	Approved Cabinet November 2021.	
573	4 Various Land Sites' Disposal Costs	612		612		612			Approved Council February 2022. Delegated authority to the director to spend within the approved budget.	
2,473	5 Enabling Lockside Growth Area	450	5,506	5,956		5,956		In Negotiations - Late delivery	A Report taken to Cabinet in March 2018 requesting £4.5m and recommended to go on for Council approval. As there was a requirement to spend the budget earlier than the Council approval in July 2018 a sum of £450k was approved via an urgency. The remaining budget for the scheme was approved by Council in July 2018. An additional £500k was approved November 2021. Additional £956k approved July Council 2022.	
1,586	6 Galleywood Hall Development Industrial Units	1,200	650	1,850		1,850		No	Approved at Council February 2019. Following a reassessment of the budget £400k was removed. Additional £200k was approved November 2021 due to rising prices of materials and construction. An additional £850k was approved by Council February 2022.	
	7 Land Acquisition Cemetery/Crematorium	1,800	4,200	6,000		6,000		To identify potential Land Site	Approved at Council February 2019. Additional £1.8m approved Council February 2020. Additional £2.4m approved July 2022 Council.	
	8 High Chelmer Roof	1,500		1,500		1,500		Awaiting Proposal	Approved at Council February 2020 and programmed for 2021/22. These works have now been programmed to commence in 2024/25.	
64	9 Refurbishment of Commercially Leased Properties	720	380	1,100	1,100	2,200		No	Approved at Council February 2020. Delegated authority to Director and Cabinet Member for Fairer Chelmsford. An additional £380k was approved November 2021. Additional £1.1m agreed at Cabinet October 2022, requires an urgency for approval.	
2,500	10 Housing Initiatives to Support the Homelessness and Rough Sleeper Strategy (ii) Acquisiton 20 x Houses	8,200		8,200		8,200		Yes	Approved at Council February 2022 and currently programmed for 2022/23. Delegated authority to Director and Cabinet Member for Fairer Chelmsford. Purchase 20 houses.	
	11 Housing Initiatives to Support the Homelessness and Rough Sleeper Strategy (ii) Modular Units	3,510		3,510		3,510		Business Case to be Developed	Approved at Council February 2022 and currently programmed for 2022/23. Delegated authority to Director and Cabinet Member for Fairer Chelmsford. Provision modular units.	
512	12 Housing Initiatives to Support the Homelessness and Rough Sleeper Strategy and Affordable and Social Housing - Hostel Expansion	325	150	475	40	515		No	Approved at Council February 2020. Delegated authority to Cabinet. Completion estimated 2023/24. £150k approved by Cabinet June 2022 for increased cost of works to Hostel expansion.	
111	13 Housing Initiatives to Support the Homelessness and Rough Sleeper Strategy and Affordable and Social Housing - Development	1,900	0	1,900		1,900		Business Cases to be Developed	Approved at Council February 2020. Delegated authority to Cabinet. Completion estimated 2023/24. Provision for development Railway Street	
	14 Housing Initiatives to Support the Homelessness and Rough Sleeper Strategy and Affordable and Social Housing	2,000		2,000		2,000		Business Cases to be Developed	Approved at Council February 2020. Delegated authority to Cabinet.	
	15 Initiatives to increase the provision of Affordable Housing Funded by S106 - Grants	1,643		1,643		1,643		Business Case to be Developed	Budget approved in principle February 2022 Council. Delegated authority to the Director of Sustainable Communities to decide upon the preferred scheme and spend within the approved budgets following consultation with the Cabinet Member for Fairer Chelmsford.	
1,889	16 Drakes' Lane Travellers Site	1,950		1,950		1,950		Yes	Approved by Urgency March 2021.	
	17 Strategic Property Purchase	3,590		3,590	-3,590	0		New Withdrawn	Approved at July 2022 Council meeting	

		Latest Approved Budget - Approved July 2022 and Additional New Schemes Approved Since that Date			Latest Forecast Budget - Additional Requires Approval					
		Original Approved Scheme Budget	Additional/ Reduced (-) Approved Budget	Latest Approved Budget	More/(Less) Than Approved Budgets	Proposed Budget				
Net Expenditure to Date 21/10/2022		£000s	£000s	£000s	£000s	£000s				
	SCHEME DESCRIPTION									
	Greener and Safer Chelmsford									
18	Cemetery and Crematorium Infrastructure	6,800		6,800		6,800		Business Case to be Developed	Approved Council February 2020 with a delegation for Cabinet to approve a final scheme.	
19	Cemetery Toilet Refurbishment	86		86		86		No agreed to defer	Approved at Council February 2022. Delegated authority to Director to spend within approved budget.	
20	Civic Offices Improvement Programme	460		460		460		Under Review	Approved Council February 2020 with a delegation for the Director and Cabinet Member for Safer and Greener Chelmsford to approve a final scheme.	
145	21 Community Flood Improvements	184		184		184		Works Completed Monitoring to continue	Capital grant received to enable the works to be completed. This scheme was approved by Cabinet in June 2017.	
74	22 Hylands' Outdoor Wedding Ceremony Area	75		75		75		Yes	Approved supplementary estimate June 2021 £75k	
	23 Beaulieu Park Pavilion Refurbishment	57		57		57		No	Approved at Council February 2020 and programmed for 2021/22. Deferred due to decarbonisation feasibility works.	
	24 Chancellor Park Pavilion Works	46		46		46		No	Approved at Council February 2020 and programmed for 2021/22. Deferred due to decarbonisation feasibility works.	
95	25 Chelmer Park Pavilion Roof	148		148	-50	98		Yes	Approved by Council Feb. 2022. Delegated authority to the director to spend within the approved budget.	
	26 Beaulieu Pavilion Health and Safety Works	33		33		33		Yes	Approved by Council Feb. 2022. Delegated authority to the director to spend within the approved budget.	
96	27 Beaulieu Park Conversion Tarmac Court to 3G Pitch and Flood lights	90	5	95	1	96		Yes	Approved by Council Feb. 2022. Delegated authority to the director to spend within the approved budget.	
	28 Oaklands Park Upgrade Tennis Court to MUGA	91		91		91		Yes	Approved by Council Feb. 2022. Delegated authority to the director to spend within the approved budget.	
69	29 Central Park Lake Edge Works S106	62	2	64	5	69		Yes	Approved by Council Feb. 2022. Delegated authority to the director to spend within the approved budget.	
	30 Rivers and Waterways Improvements	600	-107	493		493		Scheme to be developed	Approved at Council February 2020 with a delegation to the Director and Cabinet Member for Greener and Safer Chelmsford. Programmed over 3 years commencing 2021/22.	
41	31 Automatic Floodgates and Provision of Locks - Feasibility		107	107		107		No	Budget approved September 2020 Cabinet. Budget vired from Rivers and Waterways Improvements.	
85	32 Mass Tree planting and Woodland Creation	4,400	-69	4,331		4,331		Reviewed Annually	Approved at Council February 2020 £4.4m with delegated authority to Director of Public Places and the Director of Finance and the relevant Cabinet Members. Funding to be sought circa £2m. Three year programme scheduled wef 2021/22.	
	33 Green Initiatives	500		500		500		Business Cases to be Developed	Approved by Council February 2022. Two year programme with delegated authority to the Director of Public Places to spend within the approved budgets. Following consultation with the Cabinet Member for Safer and Greener Chelmsford, he will decide on the preferred schemes.	
9	34 CIL Landscape Enhancement Scheme Chignal Road	11		11		11		Yes	CIL funding approved October 2018 Chignal Road Landscaping scheme approved February 2019 Council.	
9	35 CIL Parks and Open Space	6	9	15	-6	9		No	£6k CIL funding approved July 2019 for Coronation Park Basketball Court. £10k additional budget approved supplementary estimate. Location also changed to Lionmede Park.	
533	36 Chelmsford Indoor Market Refurbishment	500	100	600		600		Indoor works completed, outdoor works progressing	Approved supplementary estimate February 2018. Scheme design finalised. Additional supplementary estimate approved for £200k December 2018 in order to implement the preferred design with suspended ceiling. Estimate reduced by £50k. New budget reported Council February 2020. A further reduction in budget, £50k, was noted by Council in July 2020.	
	37 Retail Market Drainage Improvements	31		31		31		Yes	Approved by Council February 2022. Delegated authority to Director to spend within approved budget.	
99	38 Market Road Toilet Roof	101		101		101		Yes	Approved by Council February 2022. Delegated authority to the director to spend within the approved budget.	
22	39 Riverside Elevations	2,000		2,000		2,000		Under Review	£2m approved at Council February 2020 with delegation to Cabinet to approve detailed scheme.	
	40 Dovedales - Grant for Works	28	-2	26		26		Deferred	Approved at Council February 2020 and programmed for 2020/21.	
135	41 Dovedales Sports Centre Refurbishment	1,464		1,464		1,464		Scheme to be developed	Budget approved Council March 2022. Delegated authority to the Director of Public Places to decide on the preferred scheme and spend within the approved budgets following consultation with the Cabinet Member for Safer and Greener Chelmsford.	
	42 Chelmsford Sports and Athletics Centre - Outdoor Track and External Upgrades	350		350		350	New	Yes	£350k approved at Cabinet October 2022. To be funded from £300k S106.	
	43 Hylands House Stable Block Toilets	44		44		44		Deferred	Approved at Council February 2020 and programmed for 2022/23. Now programmed for 2023/24	

Net Expenditure to Date 21/10/2022	SCHEME DESCRIPTION	Latest Approved Budget - Approved July 2022 and Additional New Schemes Approved Since that Date			Latest Forecast Budget - Additional Requires Approval		Scheme Scheduled to Complete on Time against Original Programme	Additional Budget Approval Narrative	
		Original Approved Scheme Budget	Additional/ Reduced (-) Approved Budget	Latest Approved Budget	More/(Less) Than Approved Budgets	Proposed Budget			
£000s		£000s	£000s	£000s	£000s	£000s			
10	44 Hylands House Basement Toilet	150		150		150	Yes	Approved Council February 2022. Delegated authority to Director to spend within the approved budget.	
	Sustainable Development								
103	45 Chelmsford Flood Resilience Programme	4,833	0	4,833		4,833	Business case to be developed	This is the unspent budget from the withdrawn EA scheme. A new programme of works will be brought back to Cabinet at a later date.	
39	46 Public Realm Wayfinding Signs Phase 3	150		150		150	Yes	Approved Council February 2021. Funding from ECC. 3 year programme ending 2022/23	
3,510	47 Public Realm Tindal Square Design and Construction	160	4,163	4,323		4,323	No	Approved at Council February 2018. The design works were completed until 2020/21. Additional £320k approved by Cabinet June 2020 for design and tender to be funded from S106. Report taken to Cabinet October 2021 and urgency letter requested for approval of the agreed scheme an additional £3.358m. Additional £485k approved at October 2022 Cabinet. Funding is being sought for the increase in cost.	
5	48 Chelmer Waterside Infrastructure - CCC Budget		250	250		250	No	Virement allocated for HIF bid design works.	
16,297	49 Chelmer Waterside Infrastructure (HIF) - Grant Funded	15,500	11,470	26,970		26,970	No	£15.5m approved at Council February 2020 with a delegation to Cabinet to approve final scheme. Council December 2020 approved an additional £11m budget to be funded by £5.05m CIL, £1.1m S106 and £2.85m additional HIF grant. £2m provision for commuted sum could also be funded by CIL if available otherwise it would result in additional borrowing. £375k approved July 2022 Council for increased design fees and appointment of Project Manager.	
1,461	50 S106 Beaulieu Park Station	100	1,550	1,650		1,650	Unspecified	Scheme approved for £100,000 via Director of Sustainable Communities delegated authority. £1,550,000 approved at Council February 2016. The expenditure on this scheme will be funded by S106.	
2,865	51 S106 Beaulieu Park Station 2nd Phase	2,917	514	3,431		3,431	Unspecified	£2.917m approved at February Council 2018. The expenditure on this scheme will be funded by S106.	
35	52 S106 Stonebridge Illuminations	37	6	43		43	No	Approved by delegation April 2019. Additional budget approved by delegation March 2020 £6k.	
6	53 S106 River Can Pathway Lighting Design	10	6	16		16	No	Approved by delegation £10k January 2020. Additional budget approved by delegation March 2020 £6k.	
26	54 S106 Public Art Channels	21	79	100		100	No	Approved by delegation January 2020 £21k. Additional sum approved by delegation £79k October 2021.	
	55 CIL Sutherland Lodge Refurbishment	525		525		525	Business case Currently being reviewed	Approved Council July 2017.	
	56 CIL St Andrew's Scout Hut Building	80		80		80	Dependent on Third party - Late delivery	CIL funding approved Cabinet October 2018 scheme to be included in capital programme approved by February Council 2019.	
47	57 CIL Integrated Cycling Infrastructure Grant	100		100		100	Yes	CIL funding approved at meeting of the CIL Panel 23/1/2020.	
	58 CIL Trinity Road School Improvements	950		950		950	Dependent on Third party	Approved at Council February 2021	
97	59 CIL Road Improvements Main Road Hospital Approach Grant to ECC	97		97		97	Yes	CIL funding approved January 2019. Spend approved Council February 2022	
	60 CIL Grant Chelmsford Society Model Engineers	5		5		5	Yes	CIL funding approved December 2021. Spend approved Council February 2022.	
16	61 CIL Green Initiatives	15	8	23	5	28	Yes	CIL funding approved December 2021. Spend approved Council February 2022.	
	62 CIL NE Bypass Bridge Forward Funding	1,500		1,500		1,500	Dependent on Third party	Forward funding grant to ECC to be made 2021/22. Approved Council May 2021.	
	63 CIL Army and Navy Contribution to ECC	4,000		4,000		4,000	New	Dependent on Third party	Approved Council July 2022
	64 CIL ECC East Chelmsford Cycling and Walking Connectivity	1,500		1,500		1,500	New	Dependent on Third party	Approved Council July 2022
6	65 Townfield Street Car Park Barrier Strengthening	15		15		15	Yes	Approved February 2022 Council	
38,055	Grand Total	81,608	31,223	112,831		-2,495		110,336	
				Net Variation		-2,495			
Summary of Changes Since Previous Council Reports July 2022									
38,055	Total Expenditure to 14/10/2022					£000's			
36,616	Forecast Expenditure 31/3/2023					159,574			
1,439	Spend Still to Commit in Year								

		Latest Approved Budget - Approved July 2022 and Additional New Schemes Approved Since that Date			Latest Forecast Budget - Additional Requires Approval				
		Original Approved Scheme Budget	Additional/ Reduced (-) Approved Budget	Latest Approved Budget	More/(Less) Than Approved Budgets	Proposed Budget			
Net Expenditure to Date 21/10/2022		£000s	£000s	£000s	£000s	£000s		Scheme Scheduled to Complete on Time against Original Programme	Additional Budget Approval Narrative
	SCHEME DESCRIPTION								
						3,940			
67,076	2022/23 Original Forecast Spend in year					985			
-28,950	Spend deferred to later year					-51,668			
-1,510	Net Changes in Scheme Cost in Year					112,831			
36,616	Current Forecast in Year spend					51			
						1,100			
						-3,646			

Table 16 - Capital Schemes - Reasons for Projected Variations to Latest Approved Total Scheme Costs More Than £25,000							
	Scheme Description	Latest Approved Budget	Latest Estimated Expenditure - If Additional Budget Requires Approval	Variation	Variation Type	Percentage Change in Scheme Cost	Reason
		£000's	£000's	£000's			
	Fairer Chelmsford						
9	Refurbishment of Commercially Leased Properties	1,100	2,200	1,100	Increase in budget	100.00%	A request was made to Cabinet in October 2022 to recommend that the increase should be approved by urgency.
12	Housing Initiatives to Support the Homelessness and Rough Sleeper Strategy and Affordable and Social Housing - Hostel Expansion	475	515	40	Increase in budget	8.42%	Scheme cost based on tender and fees and needs to be increased.
17	Strategic Property Purchase	3,590	0	-3,590	Reduction in budget	-100.00%	Bid to purchase property withdrawn
	Greener and Safer Chelmsford						
25	Chelmer Park Pavilion Roof	148	98	-50	Reduction in budget	-33.78%	The original quote has been reviewed due to a query over the area requiring re- roofing which has resulted in a reduction in the price.

CAPITAL ASSET ROLLING/REPLACEMENT PROGRAMME																			
2022/23											2023/24								
2022/23 ASSET REPLACEMENT PROGRAMME - CAPITAL EXPENDITURE VARIATIONS FROM LATEST APPROVED ESTIMATE TO LATEST FORECAST											2023/24 ASSET REPLACEMENT PROGRAMME - CAPITAL EXPENDITURE PROJECTED VARIATIONS FROM LATEST APPROVED PROGRAMME AND REQUESTS FOR NEW BUDGETS								
VARIATION FROM 2022/23 BUDGET ONLY											2023/24 BUDGET								
Net Expenditure to 14/10/2022	CAPITAL ASSET REPLACEMENT PROGRAMME	Analysis of Variations									Variations								
		Original Approved Estimates for 2022/23	Additional/Reduced (-) Approved Budget	Reason for Change - see Key Below	Latest Approved Estimates for 2022/23	Change in Scheme Phasing	New Proposal	More/Less (-) Than Approved Budgets	Variance for 2022/23 Additional Cost	Total Forecast 2022/23	Original Approved Estimate 2023/24	Additional/Reduced (-) Approved Budget	Reason for Change see key below	Latest Approved Estimate for 2023/24	Re phasing from 2022/23 Requires Approval	More/Less(-) Than Approved Budgets - More Requires Approval	New Item Requires Approval	Approved Replacements Deferred from 2023/24 to Later Years	Total Proposed Budget Requirement for 2023/24
		£000s	£000s		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
	Connected Chelmsford																		
3	1 Digital Services Replacement Programme	234			234	-154		-60	-214	20				0	154				154
	2 Digital Helpdesk System Replacement	25			25				-25	0				0					0
78	3 Website Upgrade	98			98				0	98				0					0
	4 Investment in Digital Technology - DPO	300			300	-150			-150	150			200	200	150			-350	0
46	5 Theatres' Equipment	45			45			1	1	46				0					0
6	6 Museum Equipment and Vehicles	6			6			1	1	7				0					0
	Fairer Chelmsford																		
	No Schemes				0				0	0				0					0
	Greener and Safer Chelmsford																		
	7 CCTV Replacement Equipment	10			10				0	10				0					0
	8 CCTV Various Schemes Sites CIL	3			3				0	3				0					0
	9 CCTV Safer Streets Bunny Walks	3			3				0	3				0					0
20	10 Street Lighting Safer Streets Bunny Walks	20			20				0	20				0					0
	11 CCTV Home Office GRIP Funded	0			0				0	0				0					0
12	12 Crematorium Equipment	84			84	-40		-3	-43	41			0	40					40
	13 Crematorium Columbarium	0			0				0	0				0					0
1	14 Civic Centre Heating	33			33	-32			-32	1				0	32				32
39	15 Civic Centre Server Room Air Conditioning	40			40				0	40				0					0
	16 Civic Centre Floor Replacements	31			31	-31			-31	0				0	31				31
	17 Print and Post Room Replacement Equip.	3			3				0	3				0					0
3	18 Dovedales Replacement Equipment	11			11	-7		2	-5	6				0	7				7
	19 Riverside Replacement Equipment	43			43	-6			-6	37				0	6				6
	20 Riverside Plant	2			2	-2			-2	0				0	2				2
	21 CSAC Replacement Equipment	53			53	-53			-53	0				0	53				53
60	22 CSAC Floodlights	60			60				0	60				0					0
9	23 CSAC Plant	21			21				0	21				0					0
53	24 SWFLC Replacement Programme	63			63	-10			-10	53				0	10			-10	0
9	25 SWFLC Plant Replacement	8			8			1	1	9				0					0
16	26 SWF 3G Pitch	20			20				0	20				0					0
14	27 Hylands House Fire Alarm	15			15				0	15				0					0
	28 Hylands Pavilion Skins and Linings	60			60	-60			-60	0				0	60				60
15	29 Hylands pavilion Equipment	15			15				0	15				0					0
273	30 Play Area Replacements	346			346			7	7	353				0					0
	31 Sports Equipment, floodlights, Irrigation	0			0			13	13	13				0					0
1	32 Hylands Car Park Machines and CCTV	5			5				0	5				0					0
	33 Parks Replacement Vehicles and Equipment	547			547	-71			-71	476				0	71				71
	34 Waterhouse Lane Depot Heating	10			10				0	10				0					0
	35 PHPS Vehicles and Electric Chargers	0			0				0	0				0					0
	36 PHPS Air Monitoring Equipment	80			80	-80			-80	0				0	80				80
	37 PHPS Street Lighting	21			21	-21			-21	0				0	21				21
	38 CIL Street Lighting Meadows Car Park	5			5				0	5				0					0
	39 Travel pool Cars	0			0				0	0				0					0
2	40 Scootas for the Disabled	0			0			2	2	2				0					0
6	41 Retail Market Equipment	0	6	SEN	6				0	6				0					0
	42 Public Convenience Van	25			25				0	25				0					0
185	43 Street Cleansing Vehicles	580			580	-114			-114	466				0	114			-38	76
	44 Street Cleansing Dog Litter van	0			0				0	0				0					0
	45 Wet Team Equipment	11			11	-11			-11	0				0	11				11
	46 Hit Squad Replacements	43			43				0	43				0					0

Reasons for Variations Greater Than £25,000 in Asset Replacement Programme							
	Scheme Description	Latest Approved Budget £000's	Estimated Budget Required £000's	Variation £000's	Variation Type	Percentage Change	Reason
	<u>2022/23</u>						
	Connected Chelmsford						
1	Digital Services Replacement Programme	234	20	-214	Rephasing of spend to 2023/24, Transfer to Revenue, Reduced demand	-91.45%	Server replacements have been rephased to 2023/24, £134k and Security software has been renewed on an annual basis rather than for a 3 year period and as a result £20k no longer capitalised. There has also been a reduction in the cost and number of Plotters required, a saving of £40k
2	Digital Helpdesk System Replacement	25	0	-25	Budget not required	-100.00%	Provision in revenue as licences are 1 year or less
4	Investment in Digital Technology - DPO	300	150	-150	Rephasing of spend to 2023/24	-50.00%	The forecasted spend has been based on the anticipated spend and remaining budget has been rephased awaiting advice from service as to whether it is required.
	Greener and Safer Chelmsford						
12	Crematorium Equipment	84	41	-43	Rephasing of spend to 2023/24	-51.19%	Works have now been rephased to 2023/24
14	Civic Centre Heating	33	1	-32	Rephasing of spend to 2023/24	-96.97%	Works have now been rephased to 2023/24
16	Civic Centre Floor Replacements	31	0	-31	Rephasing of spend to 2023/24	-100.00%	Works have been deferred pending Civic Centre Accommodation Strategy
21	CSAC Replacements	53	0	-53	Rephasing of spend to 2023/24	-100.00%	Service have confirmed that replacements can be deferred to 2023/24
28	Hylands Pavilion Skins and Linings	60	0	-60	Rephasing of spend to 2023/24	-100.00%	Replacement has been rephased as had to be scheduled to fit in with wedding bookings
33	Parks Replacement Vehicles and Equipment	547	476	-71	Rephasing of spend to 2023/24	-12.98%	Replacements have been deferred to 2023/24
36	PHPS Air Monitoring Equipment	80	0	-80	Rephasing of spend to 2023/24	-100.00%	Replacements have been deferred to 2023/24 pending review of requirements
43	Street Cleansing Vehicles	580	466	-114	Rephasing of spend to 2023/24	-19.66%	Replacements have been deferred to 2023/24 pending review of requirements
47	Refuse Vehicles	359	250	-109	Rephasing of spend to 2023/24	-30.36%	Replacements have been deferred to 2023/24
50	Recycling Material Recycling Facility (MRF)	0	30	30	Additional budget	100.00%	Identified major works required to conveyor belt following recent service.
60	PLACE	0	25	25	Additional budget	100.00%	Application for grant received. This expenditure is funded from the Empty Homes Grant.
	<u>2023/24</u>						
	Connected Chelmsford						
4	Investment in Digital Technology - DPO	200	350	150	Rephasing of spend from 2022/23	100.00%	See above
	Greener and Safer Chelmsford						
12	Crematorium Equipment	0	40	40	Rephasing of spend from 2022/23	100.00%	See above
14	Civic Centre Heating	0	32	32	Rephasing of spend from 2022/23	100.00%	See above
16	Civic Centre Floor Replacements	0	31	31	Rephasing of spend from 2022/23	100.00%	See above
21	CSAC Replacements	0	53	53	Rephasing of spend from 2022/23	100.00%	See above
28	Hylands Pavilion Skins and Linings	0	60	60	Rephasing of spend from 2022/23	100.00%	See above
33	Parks Replacement Vehicles and Equipment	0	71	71	Rephasing of spend from 2022/23	100.00%	See above
36	PHPS Air Monitoring Equipment	0	80	80	Rephasing of spend from 2022/23	100.00%	See above
43	Street Cleansing Vehicles	0	114	114	Rephasing of spend to 2023/24	100.00%	See above
47	Refuse Vehicles	0	105	105	Rephasing of spend from 2022/23	100.00%	See above